

Asian Journal of Research in Social Sciences and Humanities



ISSN: 2249-7315 Vol. 11, Issue 9, September 2021 SJIF –Impact Factor = 8.037 (2021) DOI: 10.5958/2249-7315.2021.00034.4

ASSESSMENT OF FACTORS FOR HIGH EMPLOYEE TURNOVER RATE ON ORGANIZATIONAL PERFORMANCE IN NDALA MISSION HOSPITAL TABORA TANZANIA

Muharami Esther A*; Onyancha Hezron**; Okendo Evans O***

1,3 Mwenge Catholic University, TANZANIA

Email id: sresthertz@gmail.com

ABSTRACT

This study was conducted to assess the factors for high employee turnover rate and how it affects organizational performance in Ndala Mission hospital in Tabora Municipality, Tanzania. The study was guided by Maslow's hierarchy of needs theory, (1943). The study employed Convergent Design under Mixed Research Approach. The target population of the study was 12 Hospital Managers, 12 Heads of Hospital Departments, 105 Professional Health Workers, and 34 Exit workers making a total of 163. Probability and Non-probability sampling were used to determine the study sample of 60 respondents. Questionnaires, an interview guide, and document review were used to collect data. The reliability of the instruments was determined by using the Cronbach Alpha method. Descriptive and inferential statistics were used to analyze data. The data findings revealed that Ndala Mission Hospital is facing the challenges of a high employee turnover rate. The major factors for high employee turnover rate included salary scale level to cost of living, poor management skills of manager poor working environment and extensive workload. The study concluded that a high rate of employees' turnover affected organizational performance negatively. The study recommended that Ndala Mission Hospital should review its salary scale level and benefits package to meet the living cost and help increase morale and motivation of the employees to perform effectively and efficiently.

KEYWORDS: Employee turnover, Organizational performance, Mission Hospital

REFERENCES

Abubakar, A &Wainaina, L. (2019. Staff Turnover and Organizational Performance of Selected Private Hospitals in Kilifi County, Kenya.

Acquah, A. (2018). Employee Retention Factors and Tools: Empirical Evidence from Ghana Revenue Authority Industrial Engineering Letters www.iiste.org ISSN 2224-6096 (Paper) ISSN 2225-0581 (online) Vol.8, No.2, 2018

Ahmed, Rabbi &Waheed. (2016). Role of Empowerment and Leadership in Turnover Intentions among the Generation Youth Academicians in Saudi Arabian Higher Educational Institutes.

Azanzi, N. (2018) Employee Turnover on Organizational Performance in The Telecommunication Industry in Kenya

Creswell, J. W. (2014). Research Design: Qualitative, Quantitative and Mixed Methods Approaches (4th ed.). Thousand Oaks, CA: Sage.

Creswell, J. & Creswell, D. (2018). *Research Design, Qualitative Quantitative and Mixed Methods Approaches.* SAGE Publications Asia Pacific Pte. Ltd.

Iqba, A. (2017). Employee Turnover: Causes, Consequences, And Retention Strategies in Saudi Organizations. https://www.reserachget.net

Kothari, R. (2004). *Research Methodology: Methods and Techniques*, 2nd edition. Wishwa. Prakashan, New Delhi.

Lyengi, G. (2014). Assessment Of Employees Turnover in The Private Sector: A Case of Steps Entertainment Limited

Mamun, (2017). Factors affecting employee turnover and sound retention strategies in business organization: a conceptual view. Problems and Perspectives in Management. LLC "Consulting Publishing Company "Business Perspectives".

Mashauri, J. (2015). Labour Turnover Rate and Its Costs in The Five Stars Hotel: A Case of Serena Hotels in Ilala District Dar Es Salaam.

Mayhew, R. (2019). Employee Turnover. https://freebyweb.com/according-to-ruth-mayhew-2019-employee-turnover-refers-to-the-number-or-essay/

Melissa, G. (2019). Determinants of Employee Retention: A study of Reality in Brazil.

Momanyi, N. & Kaimenyi, C. (2015). An Investigation into Factors Causing High Nurse Turnover in Mission Hospitals in Kenya.

Mleje, F. W. (2018). Determinants of High Employee turnover rate in Tanzania Public Sector

Mvula, C. (2020). *Impacts Of Employees' Turnover on Public Service Delivery: A Case of The President's Office – Public Service.*

Mugenda, O.M. and Mugenda, A.G. (2003) Research Methods, Quantitative and Qualitative Approaches. ACT, Nairobi.

Ndala Mission Hospital, Human Resource Department. (2017). Annual Report

Odhiambo, JO. (2018). Effect Of Training and Development on Employee. Performance At Safaricom Company Limited

Ogoti, E., Atoni, R., &Kitula, P. (2020). Fundamentals of Educational Research Concepts and Methods. Rinny Educational and Technical Publishing Services.

Pallangyo, (2020. Factors for Leaving and Youth Retention Strategies. http://scholar.mzumbe.ac.tz

Ubagu&Ghubuushi, (2020). Impact of Employee Turnover on Organizational Performance.www.universepg.com

Vroom, H. (1964). Expectancy Theory. Yale University. Bizfluenthttps://bizfluent.com

Wynen, (2018). linking Turnover to Organizational Performance. Researchgate. net Belgium.